

# AGENDA Finance, Audit, and Legislative Affairs Committee Tuesday, February 23, 2021 @ 2:00 PM

# 1. Call to Order

# 2. Approval of Minutes

- December 2, 2020 (Executive Session)
- January 14, 2021 (*Regular Session*)
- January 26, 2021 (*Regular Session*)

# 3. Informational Items / Reports / Other Minutes / Updates

- Monthly Financial Report
- Heddington Oaks Financial Report
- 4. Miscellaneous
- 5. Adjournment

# DRAFT

# Special FINANCE AUDIT AND LEGISLATIVE AFFAIRS COMMITTEE January 14, 2021 @ 5:00 p.m.

COMMITTEE MEMBERS PRESENT:	James Fennell – Chairperson; Rachel Reliford – Vice-Chairperson; Eden Blair, Linda Daley, James Dillon, Betty Duncan, Kate Pastucha, Andrew Rand, Rob Reneau, Steve Rieker, Phillip Salzer, Sharon Williams
MEMBERS ABSENT:	Jennifer Groves Allison, Brandy Bryant, Paul Rosenbohm
STAFF PRESENT:	<ul> <li>Scott Sorrel - County Administrator; Shauna Musselman – Assistant</li> <li>County Administrator; Jennie Cordis Boswell - State's Attorney's Office;</li> <li>Jamie Dowell – Media Communications; Julie Kusturin – Finance;</li> <li>Angela Loftus – Asst. Dir. of Human Resources; Nicole Bjerke – Treasurer;</li> <li>Rachael Parker – County Clerk; Mark Little – Chief Information Officer;</li> <li>Doug Gaa, Chris Watkins – Sheriff's Office; Jessica Thomas – County</li> <li>Auditor</li> </ul>
VISITORS	

# Call to Order

Chairperson Fennell called the meeting to order at 5:01 p.m.

# **Resolution**

#### Contract Award for Property Brokerage and Consulting Services for the Sale or Transfer of Heddington Oaks

A motion to approve was made by Ms. Daley and seconded by Ms. Reliford. Mr. Sorrel advised that an RFP was solicited for commercial real estate brokerage services specializing in healthcare real estate. He stated that two proposals were received, both large national firms with extensive experience in healthcare real estate. He advised that after interviews with each firm, staff recommends retaining Senior Living Investment Brokerage of Glen Ellyn, Illinois, as the most qualified to perform the services on behalf of Peoria County. He further recommends that the committee and the County Board authorize the County Administrator and the State's Attorney's Office to negotiate the terms and conditions of a contract for services.

A roll call vote was taken, and the motion carried unanimously (12-0).

# <u>Adjournment</u>

The meeting was adjourned by Chairperson Fennell at 5:11 p.m.

# DRAFT

# FINANCE AUDIT AND LEGISLATIVE AFFAIRS COMMITTEE January 26, 2021 @ 2:00 p.m.

COMMITTEE MEMBERS PRESENT:	James Fennell – Chairperson; Rachel Reliford – Vice-Chairperson, Jennifer Groves Allison, Eden Blair, Brandy Bryant, Linda Daley, James Dillon, Betty Duncan, Kate Pastucha, Andrew Rand, Rob Reneau, Steve Rieker, Paul Rosenbohm, Phillip Salzer, Sharon Williams
<b>MEMBERS ABSENT:</b>	
STAFF PRESENT:	<ul> <li>Scott Sorrel - County Administrator; Shauna Musselman – Assistant</li> <li>County Administrator; Jennie Cordis Boswell - State's Attorney's Office;</li> <li>Randy Brunner – Chief Financial Officer; Julie Kusturin, Paul Letcher –</li> <li>Finance; Angela Loftus, Jamie Dowell – County Administration; Jessica</li> <li>Thomas – County Auditor; Nicole Bjerke – Treasurer; Rachael Parker –</li> <li>County Clerk; Monica Hendrickson – Health Department; Brian Asbell,</li> <li>Doug Gaa – Sheriff's Office; Elizabeth Crider, Jennifer Yoder – Regional</li> <li>Office of Education; Rena' Parker, Jennifer Shadid – Court Administration</li> </ul>
VISITORS	

# <u>Call to Order</u>

Chairperson Fennell called the meeting to order at 2:02 p.m.

# **Approval of Minutes**

A motion to approve the minutes of January 5, 2021 was made by Ms. Reliford and seconded by Mr. Salzer. A roll call vote was taken, and the motion carried unanimously (14-0). Mr. Rand absent for vote.

# **Informational**

# CURES Funding Reimbursement

Mr. Brunner advised that Local CURES Funding funds local governments outside of the metro Chicago area. He stated that Peoria County was awarded \$1,526,755.00, and summarized the reimbursed expenses as well as how the reimbursements break down by County fund.

# Monthly Financial Report

Ms. Ciesla summarized financial activity for the period ending November 30, 2020, representing 91.7% of the fiscal year. Highlights include:

- Income Tax received exceeds budgeted figure by approximately \$80,000.00
- > Local use Tax continues to trend higher than budgeted
- Property Tax is trending at 99% of budget

(Mr. Rand enters meeting.)

Heddington Oaks Financial Report

Mr. Letcher directed committee to the submitted financial report for the month of November 2020. He provided an update on accounts receivable collections, commenting that he has coordinated with Member Daley regarding her offer to assist with Medicaid accounts. He advised that he has met with the State's Attorney's Office to discuss their assistance regarding former Private Pay residents as well as vendors such as insurance companies and hospice companies. He commented that the County's consultant on cost reports has a service to help review Medicare

accounts for potential cost report write-off and reimbursement. He stated that a meeting was held on that subject and he is awaiting a response for a more detailed scope for that service.

Mr. Fennell asked for a more detailed and measurable report on Medicaid, Medicare, and Private Pay accounts including numbers for each group, amount of exposure, and goals for resolution of the collectible accounts.

# Joint Resolution

#### <u>Risk Management Fund and Employee Health Fund FY2020 Supplemental</u> Appropriation (joint with County Operations Committee)

A motion to approve was made by Mr. Reneau and seconded by Ms. Duncan. Ms. Musselman advised that staff requests an additional appropriation for FY2020 out of fund balance in both the Risk Management Fund and the Employee Health Fund. She commented that fund balance reserves are sufficient in both funds to cover the additional expenditures.

Ms. Musselman advised that 2020 saw a number of unanticipated expenditures in the Risk Management Fund, including worker's compensation settlements, unemployment costs related to the closure of Heddington Oaks, and additional new and pending liability cases. She stated that the unanticipated expenditures necessitate an additional appropriation of \$795,000.00 into the Risk Management Fund.

Ms. Musselman advised that staff requests an additional, and primarily claim driven, appropriation in the amount of \$1,150,000.00 into the Employee Health Fund.

A roll call vote was taken, and the motion carried unanimously (15-0).

# **Miscellaneous**

Mr. Sorrel advised that as FY2020 comes to a close, staff will meet with the County Board Chairman and Vice-Chairman to review finances in the wake of COVID-19, and will continue to monitor finances and the local economy as they relate to COVID-19.

Mr. Sorrel advised that Senior Living Investment Brokerage, the property brokerage and consulting firm for Heddington Oaks, is preparing a draft contract for review.

# <u>Adjournment</u>

The meeting was adjourned by Chairperson Fennell at 2:24 p.m.

Transcribed by: Jan Kleffman





Submitted By: Finance Department Peoria County

To: Finance, Audit, and Legislative Affairs Committee Chairman Fennell and Committee Members

From: Randy Brunner, CFO and Julie Kusturin, Assistant CFO

Date: February 11, 2021

Subject: Monthly Financial Report – Results through December 31, 2020 (Period 12)

The report can be broken down to three main sections, General Fund Analysis, Major Revenues Analysis, and Statement of Revenues, Expenditures and Changes in Fund Balance reported on All Funds. This report includes an analysis of the General Fund by department and by major revenue sources and uses. Since December is the 12<sup>th</sup> month of the fiscal year, revenues and expenditures are expected to be at or around 100.0% of the budget in P12. Categories that fall above or below this threshold have been identified to help draw out possible areas of concern. Major Revenue Sources which have a significant impact to the budget have been identified and are reflected in the reports individually to show where the revenue is compared to the budget and where the current revenue is predicted to be in comparison to the last four years. Finally, the last section of this report shows the change in fund balance for all funds and the current fund balance compared to the fund balance policy set by the County Board. Funds that fall below the set fund balance policy reserve have been highlighted in red to draw attention to the funds that do not meet the requirement.

For detailed financial reporting specifically relating to Heddington Oaks, please reference the most recent monthly financial reports which are reported to the Health Committee and can be located within the Health Committee packet.

We believe this information provides a high level, yet solid base to the counties monthly financials and we welcome your feedback. If you have any specific questions regarding this report that you would like addressed during the monthly committee meeting, we kindly ask you to please email <u>jkusturin@peoriacounty.org</u> or call 309-672.6067. Your advance notice is appreciated and will aid in discussion.

This financial report is presented through P12, and there are unaudited adjustments to P13 for revenue and expenditures that are not accounted for in this report. This financial report should be viewed as a draft of the 2020 fiscal year and not as the final ending fund balances for any fund.

#### MONTHLY FINANCIAL REPORT HIGHLIGHTS

This Monthly Financial Report provides an overview of the Peoria County financial activities for the period ending December 31, 2020, twelve months of the activity representing 100.0% of the fiscal year.

#### **GENERAL FUND ANALYSIS (Pages 6-7)**

#### **Current Year Revenues by Department (Page 6)**

- Total General Fund Revenues to date are 99.0% of budget compared to 99.0% at the same time last year.
  - Department 001, General County (96.0%): This department reports the majority of the property tax and intergovernmental revenues the General Fund receives. Public safety sales tax, supplemental sales tax, video gaming tax, and personnel property replacement taxes were significantly impacted by the global pandemic, and the decline in revenues were offset by excess of budget funds received for income tax, sales tax, and local use tax. Final revenues will still be received through March 2021. Further analysis can be found in the Major Revenue Analysis section of this report.
  - Department 005, Supervisor of Assessments (86.2%): This department records revenue from the farming of county property that will not be reported until P13. Additionally, due to turnover in the facilities department, the JDC facility maintenance transfer was slightly reduced to account for a reduction in service level.

Revenues	Range					
Below Budget	√95.0%					
Within Expected Range	95.0% ↔ 100.0%					
Above Budget	个100.0%					
Expenditures						
Below Budget	↓100.0%					
Above Budget	个100.0%					

- Department 006, State's Attorney's Office (97.0%): Funds received from CURES primarily counterbalanced the decline in revenues from the loss of three reimbursement grants, fees and charges due to the closing of the courthouse, the loss of grant funds, and a decline in the amount of funds received by collection agency from uncollectible accounts.
- > **Department 007, Circuit Clerk's Office (86.5%):** Revenues in this department were severely impacted by the closing of the local economy and the courthouse during the global pandemic.
- Department 008, Public Defender's Office (87.2%): Revenues in this department was severely impacted by the closing of the local economy and the courthouse during the global pandemic.
- Department 009, Court Administration (96.1%): State reimbursements increased, and other state grants and court fees decreased in response to the global pandemic.
- Department 016, Supervisor of Assessments (92.3%): State salary reimbursements decreased slightly in FY 2020.
- Department 025, Regional Office of Education (50.0%): Grant funds are received in two installments during the fiscal year.

# **Current Year Expenditures by Department (Page 6)**

- Total General Fund Expenditures to date are 94.2% of budget compared to 92.3% at the same time last year.
  - Department 003, County Board (105.0%): Expenditures for this department are slightly elevated due to payments made for membership dues which were paid on an account that was erroneously reduced due to the COVID19 budget cuts.
  - Department 013, Sheriff Merit Commission (101.2%): Expenditures for this department fluctuate with the hiring of sheriff officers.

# Current Year Revenues and Expenditures by Sources and Uses (Page 7):

- Intergovernmental Revenue 33000 (99.0%) is slightly below budget due to significant revenues received from CURES reimbursement and state salary reimbursements which offset the decline in other significant revenue losses from public safety sales tax, supplementary sales tax, personal property replacement tax, aviation fuel sales tax, video gaming taxes and loss in grant revenue due to the global pandemic. Final revenues will still be received through March 2021. Further analysis can be found in the Major Revenue Analysis section of this report.
- **Fines 35000 (78.5%)**: The closing of the courthouse and the reduction of traffic due to the Shelter in Place order for Peoria County during March through May due to the coronavirus pandemic and again in late fall is to blame for the loss in revenue primarily in the Circuit Clerk and Court Administration departments.
- **Fund Transfers In (91.6%):** Due to turnover in the facilities department, the JDC facility maintenance transfer was slightly reduced to account for a reduction in service level and the full payment of CDAP loans has resulted in Fund Transfers in being below budget.

# MAJOR REVENUES ANALYSIS (Pages 8-10):

The 2020 budget was constructed using analysis of previous revenues alongside the publications of revenue estimates released by the Illinois Municipal League. Prior to mid-March 2020, the FY2020 fiscal year was trending in sync with the expected budget. However, this favorable performance was abruptly interrupted by the impact that the Coronavirus pandemic has had to Peoria County. Per the Governor's Shelter in Place orders that went into effect on March 21, 2020, the local economy was significantly impacted due to the temporary and potentially permanent closing of non-essential businesses. The temporary halt of operations for non-essential businesses have resulted in revenue loss to all State Shared revenues. In addition to the temporary and permanent closing of businesses, consumer spending was impacted by the furloughs and layoffs of county residents. County Staff, along with the County Board, collectively reduced the FY 2020 Budget Appropriation by 10.4% or \$12,469,776 County Wide to offset the anticipated revenue loss. Further social distancing measures were put into effect by the Governor and County Staff around Thanksgiving and is estimated to be in effect until the beginning of January. Due to the closing of the Courthouse for everyday business activity in several offices,

revenues predicted to be noticeably impacted negatively would be Charges for Services. The revenues following are only both actual and estimates based on data received to date and will be continuously monitored and updated monthly to reflect the FY2020 anticipated revenues. Now that the year has more months of data than months without data, the figures for predicted revenues are presented with increased confidence as we report based off of the current year trends for Peoria County.

- Income tax came in <u>above</u> budget by \$76,716 or 2.6%. The July 2020 distribution was just over double the same month in 2019, August was 29.11% higher, September was 4.79% higher, October was 8.49% higher, November was 1.65% higher than the same month in 2019, and December was 15.86% higher than December 2019. These favorable revenue variances are primarily due four factors: high paying professional jobs remaining employed during the pandemic, weekly supplements of unemployment benefits, corporate taxes from companies that do well in the digital economy, and the elimination of the 5% discount from the LGDF fund and the lowered income-tax refund rates on July 1, 2020.
- Personal Property Replacement Tax (All Funds) revenues fluctuate year to year and PPRT ended the year below budget by \$253,790 or 5.4%. The decline in revenue is primarily due to the Refund Fund transfer at the State level which is responsible for reducing revenues to local governments as opposed to a significant decline in corporate income taxes. Corporate income taxes from April to December was only 4% below the prior year. The impact of the Coronavirus pandemic will have the greatest impact in 2021 and 2022.
- Sales Tax Combined: Based on these receipts and estimating future revenues, current data predicts the total combined sales tax to be about \$776,620 or 6.2% <u>below</u> the budget. Sales taxes received for July, which was the second full month following the Shelter in Place, was 11.6% <u>above</u> the 2019 receipt for July, August was 7.5% <u>above</u> the 2019 receipt for August, September was 14.3% <u>above</u> the 2019 receipts for September, October was 7.3% <u>above</u> the 2019 receipts for October, November was 1.4% <u>above</u> the receipts for November, and YTD about 0.10% below the expected revenue through November based on the previous year's receipts.
  - Local Use Tax is predicted to be <u>above</u> budget by about \$323,555 due to the increased volume of online purchases and the collection of use tax by online vendors per the new law that was effective January 1, 2020. Local use tax for May through November has been an average of 36.3% higher than the use tax received for the same time period in 2019.
  - Sales Tax is trending to be \$80,550 or 6.9% <u>above</u> budget. The July sales tax receipt was 51.1% higher than the July 2019 sales tax receipt, August was 49.1% higher than August 2019, September was 50.8% higher than September 2019, October was 36.3% higher than October 2019 and November was 44.3% higher than November 2019. "Level the playing field" law changes are to credit for the early implementers of the tax code changes effective 1/1/21.
  - Supplemental Sales Tax is trending to be \$558,635 or 10.0% <u>below</u> budget. The July supplemental sales tax receipt was 4.1% higher than the July 2019 supplemental sales tax receipt, August was less than 1% less than August 2019, September was 9.52% above September 2019, October was 1.7% above October 2019, and November was 8.62% below November 2019.
  - Public Safety Sales Tax is trending to be \$662,090 or 13.6% <u>below</u> budget. The July public safety sales tax receipt was 3.1% higher than the July 2019 public safety sales tax receipt, August was just shy of 1% less than August of 2019, September was 6.3% higher than September 2019, October was 0.99% higher than October 2019 and November 7.14% below November 2019.
- Charges for Services are trending to be \$305,000 or 3.5% <u>below</u> budget. This decline in revenue is a direct reflection of reduced services to our residents during the spring and the late fall outbreak of the coronavirus pandemic. Revenues received for Federal Detention in the Sheriff's office and favorable revenues in the County Clerk's office is credited to substantially offset the decline in revenues from the closing of the local economy and courthouse.

- Property Taxes through December were collected at 99.6% of budget for 2020 compared to 99.6% collected through December 2019. The first payment of property taxes was permitted to be repaid in two installments, and second payment due by the original due date.
- CURES Funding Reimbursement (not graphed): Peoria County was awarded \$1,526,755.00 of Local CURES (Local Coronavirus Urgent Remediation Emergency) Funding. The Local CURE program is a local government assistance program which applies to all units of local government (as defined by the Illinois Constitution) outside of Cook, Lake, Will, Kane, & DuPage counties, and is federally funded from the Coronavirus Relief Fund using dollars allocated to Illinois through the CARES Act passed through the Illinois Department of Commerce and Economic Opportunity. The chart to the right shows the amounts and the funds awarded.

CURES Funding Reim	ibursei	nent by Fund
General	\$	1,185,280.36
Highway	\$	2,803.77
IMRF	\$	120,089.94
FICA	\$	56,163.77
VAC	\$	747.90
JDC	\$	142,565.74
IT Services	\$	425.92
Heddington Oaks	\$	18,677.60
total	Ś	1,526,755.00

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE FOR ALL FUNDS (Pages 11-12):

#### **Special Revenue Funds**

- Fund 94, Family Violence Coordination Counsel Fund is currently at (-6.9%) fund balance, about 6.9% below the fund balance policy. Grant revenues have not been accrued through December and the fund is expected to be at or above the fund balance policy by the close of the fiscal year.
- Fund 207, Circuit Clerk Automation Fund is currently at (-3.4%) fund balance, about 19.4% below the fund balance policy. This fund is dependent on charges for services and collections have been down through December due to the closing of the Courthouse due to the Shelter in Place order to slow the spread of the Coronavirus.

# **Enterprise Funds**

Fund 175, Heddington Oaks Fund is currently at (-20.2%) net position. Heddington Oaks is an Enterprise Fund that uses the full accrual method of accounting that measures net position and not fund balance. Net position differs from fund balance because it includes the Net Investment in Capital Assets. The Heddington Oaks building is depreciating faster than the debt is being paid off, which lowers the overall net position. The unrestricted net position is (\$466,349), which is about 26.9% below the fund balance policy. The Heddington Oaks facility has struggled in recent years to have a resident census mix that is sufficient to cover the facilities expenses. The Peoria County Board has made the difficult decision to close the facility and the Nursing Home served its last resident in August 2020. For detailed financial reporting for June specifically relating to Heddington Oaks, please reference the most recent monthly financial reports which are reported to the Health Committee and can be located within the Health Committee packet.

#### **Internal Service Funds**

Fund 082, Risk Management Fund is currently at (-0.8%) fund balance, about 8.8% below the fund balance policy. The fund is budgeted to replenish fund balance reserves in FY 2020; however, the fund is still predicted to end the fiscal year with a slightly negative fund balance reserve. The 2021 budget will be constructed to address this issue.

# MONTHLY FINANCIAL REPORT FOR THE MONTH ENDING DECEMBER 31, 2020 (PERIOD 12) GENERAL FUND ANALYSIS

			Stateme	ent of Revenue	s and Expendi	tures				
				(100.0% of I	FY 2020)					
		ADOPTED FY	CURRENT	CURRENT			FY 2019			
	TITLE	2020	YEAR	YEAR	CURRENT	FY 2019	P12 YTD	PRIOR YEAR	FY 2019	% BUDGET
		BUDGET	BUDGET	REVENUE	YEAR %	BUDGET	ACTUAL	%	P13 ACTUAL	VS. ACTUAL
31000	PROPERTY TAXES	8,027,625	8,027,625	8,068,307	100.5%	8,238,460	8,245,029	100.1%	8,245,029	100.1%
31400	OTHER TAXES	736,000	736,000	750,620	102.0%	695,000	730,000	105.0%	926,224	133.3%
32000	LICENSES AND PERMITS	459,900	459,900	490,728	106.7%	428,200	441,205	103.0%	441,250	103.0%
33000	INTERGOVERNMENTAL REVENUE	23,502,880	23,606,428	23,375,737	99.0%	22,050,834	21,757,677	98.7%	22,010,966	99.8%
34000	CHARGES FOR SERVICES	8,826,305	8,826,305	8,520,912	96.5%	8,838,585	8,625,051	97.6%	8,893,339	100.6%
35000	FINES	599,000	599,000	469,952	78.5%	597,000	494,427	82.8%	518,233	86.8%
35900	INTEREST INCOME	54,440	54,440	68,616	126.0%	52,300	180,431	345.0%	218,684	418.1%
36000	MISCELLANEOUS REVENUE	1,264,410	1,463,377	1,575,679	107.7%	1,301,260	1,292,445	99.3%	1,256,638	96.6%
37000	OTHER FINANCING SOURCES	18,000	18,000	20,748	115.3%	30,000	40,027	133.4%	40,027	133.4%
41000	FUND TRANSFERS IN	95,640	95,640	87,640	91.6%	154,036	147,032	95.5%	148,194	96.2%
	TOTAL REVENUE	43,584,200	43,886,715	43,428,939	99.0%	42,385,675	41,953,323	99.0%	42,698,583	100.7%
51000	PERSONNEL EXPENSES	28,099,514	26,041,713	24,699,715	94.8%	27,341,577	25,521,216	93.3%	26,593,944	97.3%
52000	COMMODITIES EXPENSES	1,300,625	1,257,522	1,218,190	96.9%	1,234,035	926,027	75.0%	1,054,215	85.4%
53000	CONTRACTUAL EXPENSES	11,333,345	10,696,740	9,714,656	90.8%	11,393,758	10,392,088	91.2%	10,805,536	94.8%
55000	CAPITAL OUTLAY EXPENSES	445,100	407,235	359,771	88.3%	531,500	357,235	67.2%	365,101	68.7%
60000	FUND TRANSFERS OUT	2,254,165	3,094,956	3,093,734	100.0%	2,612,288	2,610,788	99.9%	2,771,211	106.1%
	TOTAL EXPENDITURES	43,432,749	41,498,166	39,086,067	94.2%	43,113,158	39,807,355	92.3%	41,590,007	96.5%

TOTAL REVENUES OVER/(UNDER) EXPENDITURES

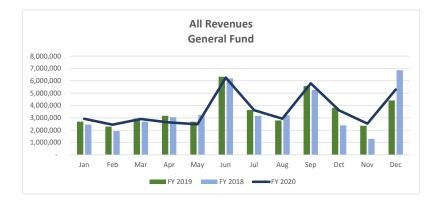
151,451 2,388,549 4,342

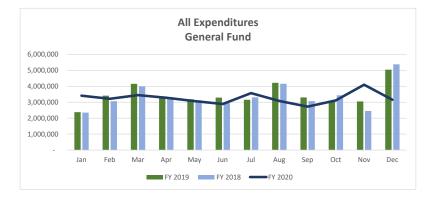
4,342,872

2,145,969

(727,483)

1,108,577





	All Revenues -	General Fund	
	FY 2020	FY 2019	FY 2018
Jan	2,924,843	2,693,958	2,461,414
Feb	2,446,393	2,295,017	1,929,483
Mar	2,908,758	2,940,759	2,693,008
Apr	2,629,191	3,167,774	3,049,766
May	2,477,395	2,685,830	3,244,690
Jun	6,255,033	6,327,952	6,189,280
Jul	3,623,824	3,636,242	3,158,428
Aug	2,935,423	2,789,131	3,208,936
Sep	5,796,286	5,573,297	5,257,949
Oct	3,609,529	3,810,005	2,396,660
Nov	2,530,299	2,365,834	1,299,213
Dec	5,291,966	4,412,783	6,861,036
Total	43,428,939	42,698,583	41,749,862

	А	ll Expenditure	s - General Fun	d
		FY 2020	FY 2019	FY 2018
Jan		3,415,709	2,380,612	2,350,619
Feb		3,217,582	3,414,571	3,069,076
Mar		3,451,287	4,159,190	3,998,769
Apr		3,281,909	3,275,651	3,317,577
May		3,070,225	3,190,351	3,122,513
Jun		2,893,421	3,291,840	2,957,738
Jul		3,573,157	3,157,197	3,309,002
Aug		3,080,923	4,222,716	4,163,595
Sep		2,728,064	3,302,323	3,071,786
Oct		3,116,419	3,096,679	3,440,939
Nov		4,101,065	3,050,418	2,454,004
Dec		3,156,306	5,048,459	5,384,234
	Total	39,086,067	41,590,007	40,639,850

# MONTHLY FINANCIAL REPORT FOR THE MONTH ENDING DECEMBER 31, 2020 (PERIOD 12) GENERAL FUND ANALYSIS

	Statement of Revenues and Expenditures											
				(100.0% of I	FY 2020)							
		ADOPTED FY	CURRENT	CURRENT			FY 2019					
	TITLE	2020	YEAR	YEAR	CURRENT	FY 2019	P12 YTD	PRIOR YEAR	FY 2019	% BUDGET		
		BUDGET	BUDGET	REVENUE	YEAR %	BUDGET	ACTUAL	%	P13 ACTUAL	VS. ACTUAL		
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37000	OTHER FINANCING SOURCES	18,000	18,000	20,748	115.3%	30,000	40,027	133.4%	40,027	133.4%		
41000	FUND TRANSFERS IN	95,640	95,640	87,640	91.6%	154,036	147,032	95.5%	148,194	96.2%		
	TOTAL REVENUE	43,584,200	43,886,715	43,428,939	99.0%	42,385,675	41,953,323	99.0%	42,698,583	100.7%		
51000	PERSONNEL EXPENSES	28,099,514	26,041,713	24,699,715	94.8%	27,341,577	25,521,216	93.3%	26,593,944	97.3%		
52000	COMMODITIES EXPENSES	1,300,625	1,257,522	1,218,190	96.9%	1,234,035	926,027	75.0%	1,054,215	85.4%		
53000	CONTRACTUAL EXPENSES	11,333,345	10,696,740	9,714,656	90.8%	11,393,758	10,392,088	91.2%	10,805,536	94.8%		
55000	CAPITAL OUTLAY EXPENSES	445,100	407,235	359,771	88.3%	531,500	357,235	67.2%	365,101	68.7%		
60000	FUND TRANSFERS OUT	2,254,165	3,094,956	3,093,734	100.0%	2,612,288	2,610,788	99.9%	2,771,211	106.1%		
	TOTAL EXPENDITURES	43,432,749	41,498,166	39,086,067	94.2%	43,113,158	39,807,355	92.3%	41,590,007	96.5%		

TOTAL REVENUES OVER/(UNDER) EXPENDITURES

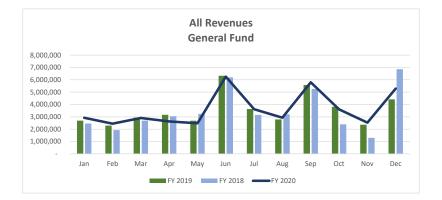
151,451 2,388,549 4,342

4,342,872

2,145,969

(727,483)

1,108,577



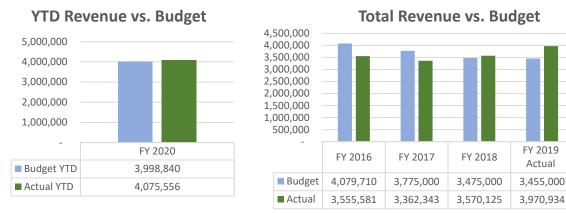


	All Revenues -	General Fund	
	FY 2020	FY 2019	FY 2018
Jan	2,924,843	2,693,958	2,461,414
Feb	2,446,393	2,295,017	1,929,483
Mar	2,908,758	2,940,759	2,693,008
Apr	2,629,191	3,167,774	3,049,766
May	2,477,395	2,685,830	3,244,690
Jun	6,255,033	6,327,952	6,189,280
Jul	3,623,824	3,636,242	3,158,428
Aug	2,935,423	2,789,131	3,208,936
Sep	5,796,286	5,573,297	5,257,949
Oct	3,609,529	3,810,005	2,396,660
Nov	2,530,299	2,365,834	1,299,213
Dec	5,291,966	4,412,783	6,861,036
Total	43,428,939	42,698,583	41,749,862

	А	ll Expenditure	s - General Fun	d
		FY 2020	FY 2019	FY 2018
Jan		3,415,709	2,380,612	2,350,619
Feb		3,217,582	3,414,571	3,069,076
Mar		3,451,287	4,159,190	3,998,769
Apr		3,281,909	3,275,651	3,317,577
May		3,070,225	3,190,351	3,122,513
Jun		2,893,421	3,291,840	2,957,738
Jul		3,573,157	3,157,197	3,309,002
Aug		3,080,923	4,222,716	4,163,595
Sep		2,728,064	3,302,323	3,071,786
Oct		3,116,419	3,096,679	3,440,939
Nov		4,101,065	3,050,418	2,454,004
Dec		3,156,306	5,048,459	5,384,234
	Total	39,086,067	41,590,007	40,639,850

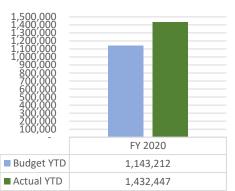
# **MONTHLY FINANCIAL REPORT** FOR THE MONTH ENDING DECEMBER 31, 2020 (PERIOD 12) **MAJOR REVENUE ANALYSIS**

# **Income Tax - General Fund**

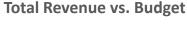


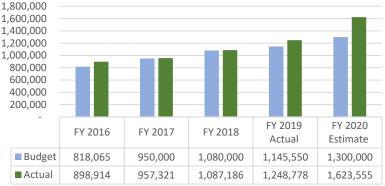
\*Decenber 2020 revenue vs. December average collection

# Local Use Tax - General Fund



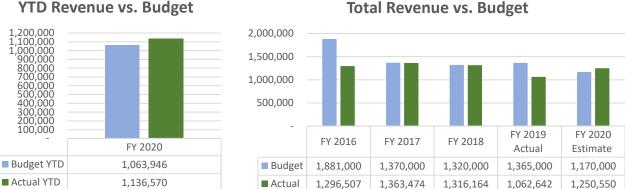
# **YTD Revenue vs. Budget**





\* November 2020 revenue vs. November average collection

# Sales Tax - General Fund



# **YTD Revenue vs. Budget**

\* November 2020 revenue vs. November average collection

FY 2020

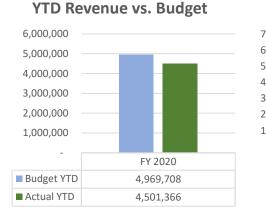
Actual

3,998,840

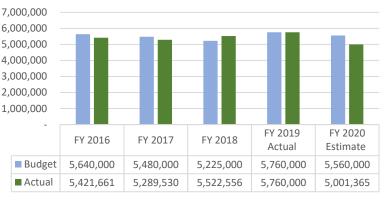
4,075,556

# MONTHLY FINANCIAL REPORT FOR THE MONTH ENDING DECEMBER 31, 2020 (PERIOD 12) MAJOR REVENUE ANALYSIS

# **Supplemental Sales Tax - General Fund**

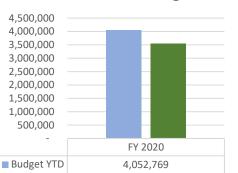


#### **Total Revenue vs. Budget**



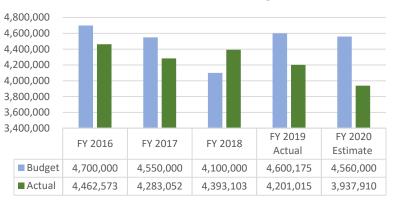
\* November 2020 revenue vs. November average collection

# **Public Safety Sales Tax - General Fund**



# **YTD Revenue vs. Budget**

# **Total Revenue vs. Budget**



\* November 2020 revenue vs. November average collection

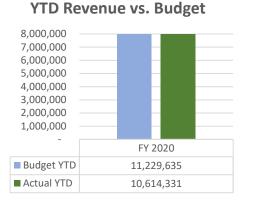
3,543,948

\*\* Same as Public Facilities Sales Tax recorded in the Public Facilities Sales Tax Fund

#### \*\*\* Includes 1.5% fee imposed by State of Illinois

Actual YTD

# Sales Tax Combined - General Fund



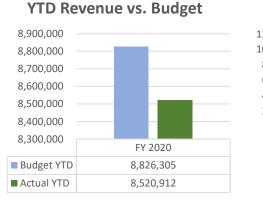
# Total Revenue vs. Budget



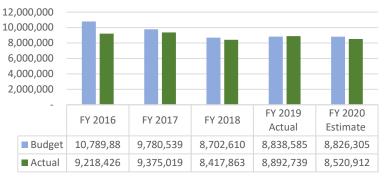
\* November 2020 revenue vs. November average collection

# MONTHLY FINANCIAL REPORT FOR THE MONTH ENDING DECEMBER 31, 2020 (PERIOD 12) MAJOR REVENUE ANALYSIS

# **Charges for Services - General Fund**



# Total Revenue vs. Budget



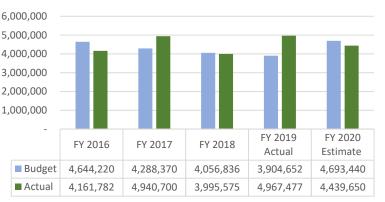
\*December 2020 revenue vs. straight line expectation (100.0%)

# **Personal Property Replacement Tax - All Funds**



# YTD Revenue vs. Budget

# Total Revenue vs. Budget



#### \*December 2020 revenue vs. December average collection

**YTD Revenue vs. Budget** 

# **Property Taxes - All Funds**



# Total Revenue vs. Budget

\*December 2020 accrued revenue vs. December 2019 collection rate YTD for all funds

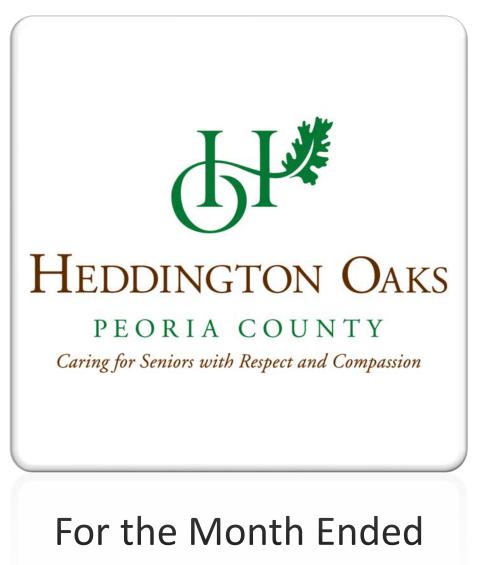
# MONTHLY FINANCIAL REPORT FOR THE MONTH ENDING DECEMBER 31, 2020 (PERIOD 12) STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE FOR ALL FUNDS

				Revenues			Expenditu	res	_		Net			
Fund #	Fund Name	Adopted Budget	Amended Budget	YTD Actual	% of Amended Budget	Adopted Budget	Amended Budget	YTD Actual	% of Amended Budget	Beginning Fund Balance	YTD Acual	Ending Fund Balance	% Fund Balance Reserve	% Fund Balance Policy
GENE	RAL FUND	\$ 45,060,135	\$ 45,367,650	\$ 44,897,247	99.0%	\$ 44,779,359	\$ 42,729,887	\$ 40,196,817	94.1%	\$ 15,477,308	\$ 4,700,430	\$ 20,177,738	47.2%	24%
1	General	43,584,200	43,886,715	43,428,939	99.0%	43,432,749	41,498,166	39,086,067	94.2%	14,098,978	4,342,872	18,441,851	44.4%	24%
26	PCAPS	1,475,935	1,480,935	1,468,308	99.1%	1,346,610	1,231,721	1,110,750	90.2%	1,378,330	357,558	1,735,887	140.9%	24%
SPECI	AL REVENUE FUNDS	\$ 39,845,024	\$ 44,856,086	\$ 40,360,162	90.0%	\$ 43,633,481	\$ 44,823,768	\$ 33,121,919	73.9%	\$ 35,943,742	\$ 7,238,243	\$ 43,181,985		
3	Emergency Telephone Systems Board	3,381,176	3,381,176	2,463,960	72.9%	4,336,765	4,540,190	3,126,060	68.9%	5,019,476	(662,100)	4,357,376	96.0%	16%
8	Public Defenders Automation	8,500	8,500	2,403,500	23.5%	-	4,540,150		N/A	845	2,000	2,846	N/A	16%
30	Peoria City/County Health Dept. Fund	6,614,505	11,520,297	5,782,528	50.2%	6,725,995	10,974,298	5,749,184	52.4%	3,002,623	33,344	3,035,967	27.7%	16%
31	Care and Treatment	927,150	927,150	907,888	97.9%	950,200	854,844	517,349	60.5%	288,896	390,539	679,435	79.5%	24%
33	County Highway	4,207,585	4,207,585	4,056,338	96.4%	4,937,195	4,411,305	3,906,175	88.5%	1,480,598	150,163	1,630,761	37.0%	24%
34	County Bridge	2,100,250	2,100,250	1,742,216	83.0%	2,667,200	2,134,400	1,164,292	54.5%	1,679,808	577,924	2,257,732	105.8%	24%
35	Township Bridge	5,000	5,000	15,157	303.1%	144,000	144,000	19,606	13.6%	246,890	(4,449)	242,440	168.4%	24%
36	County Motor Fuel Tax	3,874,440	3,874,440	6,595,113	170.2%	3,769,000	3,099,956	1,899,594	61.3%	4,154,972	4,695,519	8,850,491	285.5%	24%
37	Township Motor Fuel Tax	1,220,000	1,220,000	1,880,482	154.1%	900,000	900,000	1,391,913	154.7%	1,329,306	488,568	1,817,874	202.0%	24%
38	Matching Tax	879,500	879,500	886,442	100.8%	808,400	818,030	623,093	76.2%	402,659	263,349	666,008	81.4%	24%
40	Comm Dev Assist Program Fund	8,465	8,465	1,984	23.4%	2,500	1,000	724	72.4%	758,719	1,260	759,979	75997.9%	24%
41	Solid Waste Management	230,500	230,500	204,872	88.9%	326,135	322,774	164,483	51.0%	1,236,276	40,389	1,276,665	395.5%	16%
42	IL Municipal Retirement Fund	4,685,075	4,685,075	4,740,457	101.2%	5,821,076	5,517,981	5,299,543	96.0%	1,710,846	(559,086)	1,151,760	20.9%	8%
43	FICA	2,830,575	2,830,575	2,844,225	100.5%	3,321,071	3,115,720	2,943,930	94.5%	905,350	(99,705)	805,645	25.9%	8%
44	Veterans Assistant Commission	575,555	575,555	565,059	98.2%	571,305	511,540	463,048	90.5%	286,784	102,011	388,795	76.0%	24%
45	Peoria County Law Library	153,100	153,100	116,930	76.4%	122,880	121,850	120,934	99.2%	220,864	(4,004)	216,860	178.0%	16%
46	Peoria County Forfeiture	27,500	27,500	14,090	51.2%	11,000	9,890	-	0.0%	441,912	14,090	456,003	4610.7%	16%
47	Rabies Control Fund	-	-	-	0.0%	-	-	-	0.0%	1,859	-	1,859	100.0%	16%
48	Juvenile Detention Center	4,307,600	4,307,600	4,843,547	112.4%	4,454,840	4,194,068	3,790,893	90.4%	160,355	1,052,654	1,213,009	28.9%	16%
49	Probation Services	642,000	642,000	580,348	90.4%	825,950	443,163	343,709	77.6%	1,490,578	236,640	1,727,217	389.7%	16%
51	Drug Forfeiture-Sheriff	30,500	30,500	40,302	132.1%	17,500	25,500	15,807	62.0%	224,759	24,495	249,254	977.5%	16%
52	Neutral Site Exchange	52,800	52,800	45,663	86.5%	72,650	56,448	40,909	72.5%	47,162	4,754	51,916	92.0%	16%
54	Mortgage Forclosure Fund	10,115	10,115	3,251	32.1%	9,560	9,560	8,593	89.9%	7,470	(5,341)	2,129	22.3%	16%
57	Inmate Benefit	122,000	122,000	108,873	89.2%	320,400	286,635	89 <i>,</i> 569	31.2%	323,157	19,304	342,461	119.5%	16%
58	Restricted Donations-Sheriff	12,000	12,000	2,569	21.4%	13,600	38,600	26,492	68.6%	73,088	(23,922)	49,166	127.4%	16%
60	University of IL Extension	112,890	112,890	112,198	99.4%	112,890	112,890	58,173	51.5%	94	54,024	54,118	47.9%	0%
63	Planning and Zoning Grant Fund	976,998	991,898	367,172	37.0%	976,198	891,638	365,987	41.0%	3,886	1,184	5,070	0.6%	0%
71	TIF Distribution Fund	320,000	320,000	296,198	92.6%	-	-	-	0.0%	1,767,749	296,198	2,063,947	100.0%	16%
89	SAO-Automation Fee Fund	8,500	8,500	5,878	69.2%	5,000	4,495	1,432	31.9%	69,310	4,446	73,756	1640.8%	16%
91	C.O.P.S.	-	84,570	45,080	N/A	10,000	87,844	44,274	N/A	7,238	807	8,045	9.2%	0%
93	Educ Transition/Visit	50,300	50,300	46,965	93.4%	50,000	50,000	46,875	93.8%	20,511	90	20,601	41.2%	0%
94	Family Violence Coor Cn	33,000	38,800	26,323	67.8%	30,011	38,800	32,668	84.2%	3,679	(6,345)	(2,666)	-6.9%	0%

# MONTHLY FINANCIAL REPORT FOR THE MONTH ENDING DECEMBER 31, 2020 (PERIOD 12) STATEMENT OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE FOR ALL FUNDS

				Revenues			Expenditu	res			Net			
Fund #	Fund Name	Adopted Budget	Amended Budget	YTD Actual	% of Amended Budget	Adopted Budget	Amended Budget	YTD Actual	% of Amended Budget	Beginning Fund Balance	YTD Acual	Ending Fund Balance	% Fund Balance Reserve	% Fund Balance Policy
SPECI	AL REVENUE FUNDS (cont.)													
95	World War II Veteran Mem	-	-	775	0.0%	-	-	115	0.0%	78,939	660	79,599	100.0%	16%
97	County/State Capital Imp. Grant Fund	271,225	271,225	73,521	27.1%	245,000	170,000	170,000	100.0%	7,991,690	(96,479)	7,895,211	4644.2%	16%
107	Circuit Clerk Automation	400,000	400,000	270,920	67.7%	425,040	410,040	245,985	60.0%	123,062	24,936	147,998	36.1%	16%
117	ROD-Automation Fund	276,220	276,220	270,232	97.8%	161,320	155,091	120,772	77.9%	(14,400)	149,460	135,060	87.1%	16%
207	Circuit Clerk Document Storage	400,000	400,000	259,543	64.9%	434,800	324,218	320,240	98.8%	49,612	(60,696)	(11,085)	-3.4%	16%
307	Circuit Clerk Operation & Administration	75,000	75,000	95,553	127.4%	42,000	37,500	-	0.0%	116,022	95,553	211,575	564.2%	16%
407	Circuit Clerk Electronic Citation	15,000	15,000	45,510	303.4%	12,000	9,500	9 <i>,</i> 500	100.0%	231,097	36,010	267,107	2811.7%	16%
DEBT	SERVICE FUND	\$ 4,741,670	\$ 4,741,670	\$ 4,735,512	99.9%	\$ 4,754,460	\$ 4,754,460	\$ 4,751,312	99.9%	\$ 662,062	\$ (15,800)	\$ 646,261		
67	Debt Service Fund	4,741,670	4,741,670	4,735,512	99.9%	4,754,460	4,754,460	4,751,312	99.9%	662,062	(15,800)	646,261	13.6%	8%
CAPIT	AL PROJECTS FUNDS	\$ 5,440,050	\$ 5,440,050	\$ 4,026,229		\$ 5,522,145	\$ 5,286,789	\$ 4,992,065	94.4%	\$ 5,519,011	\$ (965 <i>,</i> 837)	\$ 4,553,174		
61	Pub Facilities Sales Tax Fund	4,564,550	4,564,550	3,993,641	87.5%	4,582,145	3,883,620	3,796,662	97.8%	422,583	196,979	619,561	16.0%	8%
62	Capital Projects	810,500	810,500	4,396	0.5%	800,000	1,250,483	1,156,170	92.5%	1,609,112	(1,151,774)	457,338	36.6%	8%
65	Peoria Riverfront Museum Fund	60,000	60,000	26,148	43.6%	40,000	35,986	9,439	26.2%	3,253,727	16,710	3,270,437	9088.1%	8%
70	Criminal Justice Information System	4,000	4,000	1,469	36.7%	100,000	85,000	-	0.0%	182,749	1,469	184,218	216.7%	8%
92	Veterans War Memorial Capital Fund	1,000	1,000	575	57.5%	-	31,700	29,795	0.0%	50,840	(29,220)	21,620	100.0%	8%
						4								
	RPRISE FUNDS	\$ 16,957,210	\$ 16,957,210	. , ,		\$ 16,394,325			64.3%		\$ (2,021,155)			
76	Peoria County Parking Fund	264,000	264,000	232,182	87.9%	184,805	169,937	240,550	141.6%	3,962,072	(8,367)	3,953,705	2326.6%	16%
175	Heddington Oaks	16,693,210	16,693,210	8,274,261	49.6%	16,209,520	16,209,769	10,287,050	63.5%	(1,264,057)	(2,012,788)	(3,276,845)	-20.2%	24%
			ć 10.007.001	¢ 45.007.44C	00 70/	¢ 10 500 445	¢ 40 445 205	¢ 40 222 545	00 70/	¢ 44 020 020	¢ /4 42C 200)	¢ 0.000 C40		
	NAL SERVICE FUNDS			\$ 15,097,146			\$ 16,445,395					\$ 9,902,640		1.00/
80	Information Technology Services Fund	5,418,535	5,419,751	4,823,296		5,546,420	5,107,072	4,061,674	79.5%	5,379,838	761,622	6,141,460	120.3%	16%
81	Employee Health Fund	9,499,590	9,499,590	6,571,876	69.2%	10,338,745	8,986,805	9,740,818	108.4%	6,948,604	(3,168,942)	3,779,661	42.1%	16% 8%
82	Risk Management Fund	2,777,680	3,777,680	3,701,974	98.0%	2,705,250	2,351,518	2,431,052	103.4%	(1,289,402)	1,270,922	(18,480)	-0.8%	ð%
TOTA		\$ 129,739,894	\$ 126 0 <u>50 697</u>	¢ 117 622 740	96 40/	¢ 122 674 10F	¢ 120 420 00E	¢ 100 922 2E9	01 70/	¢ 71 220 177	¢ 7 700 492	\$ 70 129 CEO	60 70/	
TOTA	L OF ALL FUNDS	ə 129,739,894	, 80,059,087 ç	<del>ې 117,022,74</del> 0	00.4%	<del>3 133,0</del> 74,185	<del>, 130,420,005</del>	\$ 109,823,258	64.2%	<del>\$ /1,539,1</del> //	<del>ې 7,799,</del> 482	\$ 79,138,659	60.7%	

# **Heddington Oaks Financial Report**



December 31, 2020

# **Income Statement**

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#### PEORIA COUNTY, ILLINOIS

#### PEORIA COUNTY NURSING HOME FUND

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

For the Month Ended December 31, 2020 (unaudited) With Comparative YTD Figures for the Month Ended December 31, 2019

		<u>Dec 2020</u>	<u>YTD 2020</u>	<u>YTD 2019</u>
OPERATING REVENUES				
Charges for services				
Public Aid		\$ -	\$ 3,342,408	\$ 5,051,445
Private Pay		-	(54,911)	2,314,145
Medicare		-	1,011,787	2,834,534
Other Charges for Ser	vices	-	416,692	721,445
Fines		-	-	321
Miscellaneous		-	12,348	103
	Total operating revenues		4,728,324	10,921,995
OPERATING EXPENSES				
Current - health and we	lfare:			
Personnel		31,947	3,870,431	6,852,238
Commoditie	es	-	362,009	1,046,038
Contractua	1	123,025	2,765,638	4,186,107
		154,973	6,998,078	12,084,384
Depreciation		114,000	1,368,000	1,368,000
	Total operating expenses	268,973	8,366,078	13,452,384
	rotal operating expenses	200,915		
	Operating income (loss)	(268,973)	(3,637,753)	(2,530,389)
NONOPERATING REVENUES (EX	(PENSES)			
Property taxes		153,689	2,014,064	2,041,524
Intergovernmental		378,195	1,531,072	89,558
Investment earnings in	come	-	801	9,296
Interest expense		-	(1,916,649)	(1,934,847)
Asset retirement costs		-		(-,, - ,, - , - , -
Capital Outlay		-	(4,323)	(12,151)
Gain (loss) on disposal	of capital assets	-	-	-
	•			
	Total nonoperating revenue:	531,884	1,624,965	193,378
TRANSFERS				
Transfers out		-	-	-
	Change in net position	262,911	(2,012,788)	(2,337,011)
NET POSITION				
Beginning of year			(1,264,057)	357,772
End of period			\$ (3,276,845)	<u>\$ (1,979,239)</u>
	Fund bal	4,109,665		

#### **REVENUES**

- Year Over Year Revenues
  - Medicaid ↓\$1.71M (-34%)
  - Private Pay ↓\$2.37M (-102%)
  - Medicare ↓\$1.82M (-64%)
  - Other Charges for Services  $\downarrow$  \$305k (-42%)
  - Total Operating Revenues  $\downarrow$  \$6.19M (-57%)
  - Property Taxes (Through Dec / 12 Months)
    - H. Oaks Accrual to date is \$2.01M

#### **EXPENDITURES**

- Year Over Year Expenditures
  - Personnel ↓\$2.98M (-44%)
  - Commodities  $\downarrow$  \$684k (-65%)
  - Contractual Services  $\downarrow$  \$1.42M (-34%)
  - Total Operating Expenses  $\downarrow$  \$5.09M (-38%)
  - Operating Loss (\$3.64M) thru Dec

#### IMRF & FICA Funds

IMRF and FICA related costs are \$606k +/-

# Balance Sheet (Page 1)

#### PEORIA COUNTY, ILLINOIS STATEMENT OF NET POSITION NURSING HOME FUND As of December 2020 (unaudited)

ASSEIS	Peoria County Nursing <u>Home Fund</u>
CURRENT ASSETS	
Cash	(167,968)
Petty Cash	400
Certificates of deposit, at cost	
Pooled investments	-
Accounts Receivable, net of allowance of \$3,129,918	1,556,958
Current tax levy	-
Property taxes receivable	-
Accrued interest receivable	-
Due from State of Illinois	490,060
Due from federal government	-
Due from other funds	-
Inventories, at cost	61,034
Prepaid items	24,931
Total	current assets 1,965,415
NONCURRENT ASSETS Advances to other funds	-
Capital assets, at cost:	
Land	821,267
Construction in progress	188,532
Land improvements	979,531
Buildings	44,259,977
Furnishings and equipment	1,995,088
	48,244,396
Less accumulated depreciation	10,047,923
Net capital assets	38,196,473
Total	noncurrent assets 38,196,473
TOTAL ASSEIS	40,161,888

# Balance Sheet (Page 2)

	Peoria County Nursing <u>Home Fund</u>
i .	-
retainage payable	34,650
911	-
ensated absences, current	6,923
able for claims and losses	-
nue - other	84,750
	-
f Illinois	-
est payable	81,905
n of general obligation bonds payable	<u> </u>
Total current liabilities	208,228
TIES	
n other funds	1,161,429
tion bonds payable	41,026,803
EB Liability	1,042,272
Total noncurrent liabilities	43,230,504
Total liabilities	43,438,732
FRESOURCES	
levied for future periods	
Total deferred inflo	ows of resources
t in capital assets	(2,830,331)
lonors	19,835
	(466,349)
Total net position	(3,276,845)
Total net position	(3,

TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION

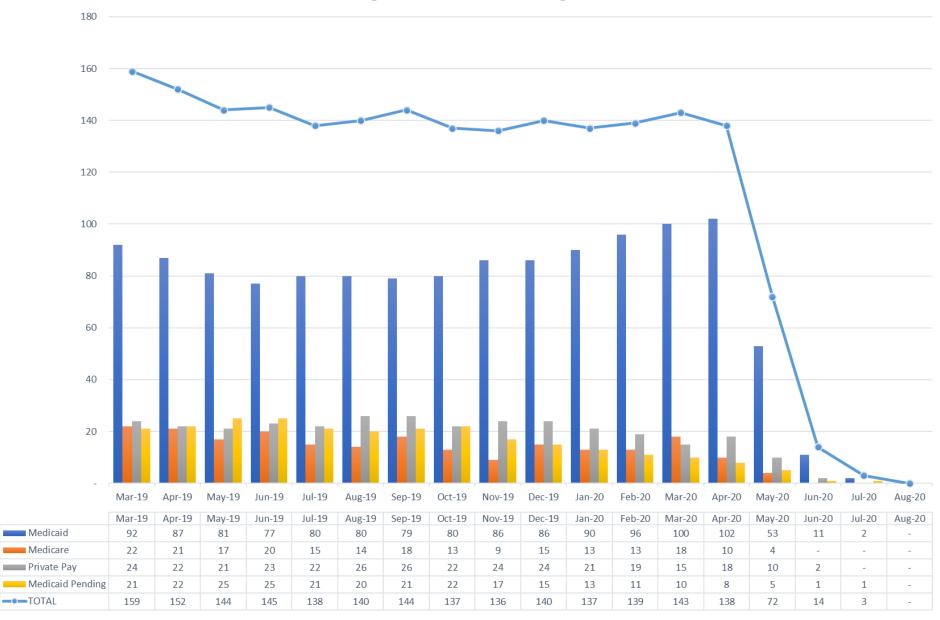
40,161,888

# **Accounts Receivable**

#### Heddington Oaks Accounts Receivable As of December 31, 2020

Group	Payer Type	0	-90 Days	9	91-365 Days	0	ver 365 Days		Balance
Hospice									
	Hospice	\$	862	\$	96,685	\$	569,409	\$	666,956
Hospice Total		\$	862	\$	96,685	\$	569,409	\$	666,956
Medicaid									
	Medicaid	\$	11,083	\$	117,596	\$	497,258	\$	625,937
	Medicaid Pending	\$	(3,001)	\$	130,398	\$	374,927	\$	502,324
	Medicaid - BCBS	\$	-	\$		\$	3,406	\$	20,947
	Medicaid - IlliniCare	\$	-	\$	84,914	\$	404	\$	85,317
	Medicaid - Meridian	\$	-	\$	(54,987)	\$	(420,218)	\$	(475,204)
	Medicaid - Molina	\$	92,402	\$	58,417	\$	501,648	\$	652,466
Medicaid Total		\$	100,484	\$	353,879	\$	957,424	\$	1,411,787
Medicare									
	Medicare A	\$	-	\$		\$	,	\$	804,144
	Medicare B	\$	-	\$		\$	188,242		191,315
Medicare Total		\$	-	\$	96,591	\$	898,867	\$	995,458
Residents									
	Patient Liability	\$	21,051				,	\$	240,229
	Private	\$	-	\$			407,459	\$	391,858
Residents Total		\$	21,051	\$	(11,489)	\$	622,526	\$	632,088
Private Insurance	<u>.</u>								
	Coinsurance A	\$	-	\$		•	66,118	•	91,039
	Coinsurane ARBF	\$	-	\$		\$	(360)		(360)
	Coinsurance B	\$	-	\$		\$	20,279	\$	22,885
	Consociate	\$	-	\$	-	\$	649	\$	649
	Health Alliance	\$	-	\$	-	\$	2,297	\$	2,297
	Humana	\$	-	\$	-	\$	9,158	\$	9,158
	Humana Managed Care	\$	-	\$	111,412	\$	541,755	\$	653,167
	Insurance - MCO A	\$	-	\$	,	\$	203,024	\$	217,490
	Insurance - MCO B	\$	226	\$	7,348	\$	23,449	\$	31,022
	Molina Healthcare	\$	-	\$	,		-	\$	11,110
Private Insurance Total		\$	226	\$	171,863	\$	866,370	Ş	1,038,459
Grand Total		\$	122,623	\$	707,530	\$	3,914,595	¢	4,744,748
		Ş	122,023	ڊ	707,550	Ş	3,314,333	Ş	-,/++,/+0

HO Avg Census, Mar 2019 - Aug 2020





# **HEDDINGTON OAKS**

# **2021 FINANCIAL PLAN**



# **QUARTER 1**

- Q4 2020 write-offs posted
- RSM Phase 1 Medicare bad debt evaluation
- Coordinate Vendor AR collections with SAO
- Engage outside collections agency specializing in Gov't Medical AR
- Policy Discussion: Private AR
- Goal: Attempt collection of 10-15% of total AR.

# **QUARTER 2**

- File Medicaid Cost Report by June 30
- RSM complete Phase I
- RSM Complete Phase II
- Q1 billing adjustments
- **Goal:** Attempt collection of 30-40% of total AR.

# QUARTER 3

- File Medicare Cost Report by July 31
- Final closure of vendor AR
- Q2 billing adjustments
- Goal: 50% of remaining accounts closed, attempt collection of 45-75% of total AR

# **QUARTER 4**

- Collections agency update on remaining open accounts
- Policy Discussion: Final closure of remaining accounts
- Q3 billing adjustments
- **Goal:** 75% of remaining accounts closed, attempt 75-100% of total AR